# 5<sup>th</sup> Annual Customer Experience **Management Summit**

7-9 October 2014 | Barcelona Hotel Rey Juan Carlos I \*\*\*\*\*

# **SPEAKERS INCLUDE:**

**TELEFÓNICA - Michael Havas** NYKREDIT - Thomas Egede Kragh **RAIFFEISEN BANK - Georgiana Grigore ACCOR - Olivier Arnoux** NIKE - Joan Carles Peiro

# Customer journeys from emotional perspective

How to leverage customer insights to personalize experiences

How different types of omni-channel services **CAN IMPROVE THE CUSTOMER EXPERIENCE**<sup>2</sup> How to make multiple sources of customer data

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WORK TOGETHER



Understand the challenges of customer experience in current competitive environment

HOW ARE DIGITAL

**EXPERIENCES** 

into everyday life?

**NTEGRATED** 



#### **CASE STUDIES** FROM COMPANIES:

- Deutsche Telekom
- **DHL Express** 
  - Telefonica
  - Nike
- Raiffeisen Bank
  - **AIB Bank**



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### **SPEAKERS**

Olivier Arnoux Senior Vice President, Guest Experience & Satisfaction Accor

Fergal Whitty Head of Inbound Customer Engagement AIB Bank

Sarp Demiray General Manager Ata Online

Abhishek Peshkar Programme Director -Customer Experience BT

David Richards Senior Director, Commercial Systems DHL Express Europe

Katalin Toldi Head of Segment Management Department Erste Bank

Roman Nedielka Group Director - Customer Experience Etisalat Group Joan Carles Peiro Customer Operations Director for Europe Nike

Thomas Egede Kragh Senior Vice President Head of Digital Medias Nykredit

Georgiana Grigore Head of Customer Experience Raiffeisen Bank International AG

Magnus Albrektsson Global Channel Management SEB

Damian Kelly VP Product SpeechStorm

Helena Dahlberg Head of Customer Experience Swedbank AB

Paolo Tazzioli Customer Care Officer (Business customers, mobile and fixed) Telecom Italia

Michael Havas Vice President Customer Service Telefónica Germany Brian Nielsen Director, Customer Service, Operational Excellence Telenor

**Dieter Poller** International Executive Program Management Customer Experience Management & Big Data **Deutsche Telekom** 

Guillaume Rostand Marketing Director Splendia

Maria Corrons Group Customer Service Management, Head of Customer Service Truphone

Khaled Akl Customer Development Director Unilever

Ahmed Nour Head of Customer Experience Vodafone Qatar

Kelly Black Training Leader- Customer Contact, Networks & Growth Virgin Media

## Who should attend?

Members of Board, C-level, Vice Presidents, Directors, Head and Senior Managers from Cross industry involved in:

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- Customer Lifecycle Strategy
- Customer Experience
- Client Relationship Development
- CRM & Loyalty

- Customer Care and Service Quality
- Marketing / Sales
- Retention and Loyalty Programmes
- Customer Insight and Satisfaction
- Channel and Multichannel Management
- Client Relationship

### 5<sup>TH</sup> ANNUAL CUSTOMER EXPERIENCE MANAGEMENT

Dear Colleague,

Welcome to the 5th Annual Customer Experience Management Summit.

The perception of customer experience has gained much more importance in the past months. As companies recognize that their industries are becoming over-crowded with comparable competitors, they are checking ways to differentiate themselves.

As the industry is changing quickly, an end-toend customer experience—including how easy it is for customers to learn about the product and its performance and how the company responds to customers' issues— matters more than ever across all the industries. The shift toward cloud computing, changes in the customer buying process and the maturation of the tech industry are all giving clients more control in technology purchasing decisions. Poor service can start with the order system functions, how the sales reps treat your pros-

# **KEY TOPICS**

- Customer journey from an emotional perspective
- How to leverage customer insights to personalize experiences
- How different types of omni-channel services can improve the customer experience
- Customer profitability, moving from acquisition to retention and customer loyalty
- How to optimize channel usage (social, digital, agent etc.) to meet service cost and loyalty objectives
- Improving customer loyalty and satisfaction by embracing customer complaints
- How to make multiple sources of customer data work together

pects, how you develop and then satisfy consumer expectations of your product/service, or simply the broad impression they're left with after doing business with you. Improving the customer experience is viewed as one way to make a point of difference. Companies that can offer personalized and individualized customer experiences provide themselves with the best opportunity to create a competitive advantage.

A great customer experience has a number of benefits. You can find all of them discussed in our highly interactive and vibrant event! Be part of our successful series of Summits on the topic Customer Experience Management and exchange your experience with leading experts from across industry verticals

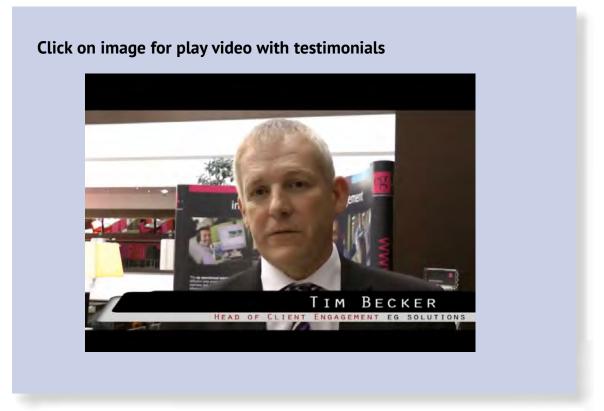
Lucia Bardi Jurinova Head of Production Allan Lloyds Group Tel: +421 221 025 324 Email: lucia.bardi@allanlloyds.com

### **Benefits of attending**

- Understand the challenges of customer experience in current competitive environment
- Listen how Customer Service Academy can implement initiatives to ensure direct alignment between corporate strategy and daily customer interactions in the Call Centre
- Understand how Learning & Quality functions can work together with Operations to deliver Customer Experience Excellence
- Explore how Customer experience Management is backing company's strategies to lead the market and optimize costs
- Determine how to prove the financial impact of the customer experience efforts
- Identify how turning complaints into business improvements can help an improved customer experience for all customers
- Get the latest insights on the Future Phase: Contextual Awareness

# **EVENT PROMISE**

5<sup>th</sup> Annual Customer Experience Management Summit will examine the effect of the market turbulences and challenges on customer experience focusing on customer centricity, on the entire customer journey, not individual experiences, and at the same time discuss how to empower sales, support, customer service, and marketing to work together to create a unified, reliable experience, real customer service "secrets" as how to outline the customer experience you want to deliver, and then find a technology that can help you enhance the experience or make it more efficient, elaborating on the methods which channel of communication to choose for the customer and therefore achievements in customer segmentation, loyalty and insight in leading companies across a variety of industries.



## **TUESDAY 7 OCTOBER**

16:45 Complimentary Barcelona City Bus Tour



If you have any questions about the conference agenda or would like to speak yourself, feel free to contact us directly on +421 221 025 324 or email lucia.bardi@allanlloyds.com or sam.khalaf@allanlloyds.com

# <u>SCHEDULE</u>

	TUESDAY   7 October 2014
08:20	Registration and Morning Coffee
09:00	Opening Remarks from the Chairperson
09:10	Telenor Customer Service Academy     case study       Brian Nielsen I Telenor     case study
09:50	Splendia, a luxury Brand on Internet       CASE STUDY         Guillaume Rostand I Splendia       Case STUDY
10:30	Networking Coffee Break
11:00	From Scratch to Masterpiece: How to Create Satisfied and Profitable Customers Sarp Demiray I Ata Online CASE STUDY
11:40	Presentation by LogmeIn TBA I LogmeIn
12:20	Lunch
13:30	Delivering Customer Experience Excellence through intregrated Learning, Quality & Operations Kelly Black   Virgin Media
14:10	The Long Path to Excellence     CASE STUDY       Paolo Tazzioli I Telecom Italia     CASE STUDY
14:50	Small steps big success. How mass segmentation supports customer experience in retail banking Katalin Toldi I Erste Bank CASE STUDY
15:30	The Personalization Principle: How to Double Self-Service and Improve Your Net Promoter Score Damian Kelly I SpeechStorm
16:45	Complimentary City Bus Tour

WEDNESDAY | 08 October 2014

08:15 08:50	Registration and Morning Coffee	C
09:00	Opening Remarks from the Chairperson Introducing your brand standards: benchmark from the hospitality industry, the Pullman case CASE STUDY	C C
09:40	Olivier Arnoux I Accor A global technology refresh across 20 contact centers - challenges & learnings David Richards I DHL Express	C
10:20	Vetworking Coffee Break	1
10:50	Digitalization of Customer Service           Michael Havas I Telefónica Germany         CASE STUDY	1
11:30	Presentation by Verint TBA I Verint	1
12:10	Lunch	1
14:00	Nike Supply Services: A journey into Innovation: CRM practical application Joan Carles Peiro I Nike	1
14:40	Lean customer complaints       Helena Dahlberg I Swedbank	1
15:20	Presentation by Contextor TBA I Contextor	1
16:00	Networking Coffee Break	1
16:30	Mobile Banking; trends and perspectives           Thomas Egede Kragh   Nykredit         CASE STUDY	1
17:10	Delivering Excellent Customer Experience by Empowering Frontline Teams – A "Self-Service" case study set in Telecom B2B segment Abhishek Peshkar I BT Group	1
17:50	Interactive Panel discussion Group of speakers	1
18:30	Cocktail reception	1

	THURSDAY   09 October 2014
08:20 09:00	Registration and Morning Coffee Opening Remarks from the Chairperson
09:10	B2B Customer Experience – a long journey with the goal to improve your profitability in B2B Dieter Poller I Deutsche Telekom
09:50	Delivering an Omni-Channel Inbound Marketing Capability         Fergal Whitty   AlB Bank
10:30	Setworking Coffee Break
11:00	Moments of Truth consistency in Raiffeisen Bank International Georgiana Grigore I Raiffeisen Bank International
11:40	Round table discussion Group of speakers
12:20	Lunch
14:00	The rebuilding of a large corporate internet bank         Magnus Albrektsson I SEB
14:40	Unified Digital Experience           Roman Nedielka I Etisalat Group         CASE STUDY
15:20	Round table discussion Group of speakers
16:00	Setworking Coffee Break
16:30	Crisis Management during Turbulent Times Khaled Akl I Unilever CASE STUDY
17:10	Loyalty programs & high value customer management: is customer service key for achieving loyalty? Maria Corrons I Truphone
17:50	How different types of omni-channel services can improve the customer experience CASE STUDY Maria Sempere I Vueling Airlines
18:30	Closing Remarks from the Chairperson

D	DAY 1 7 OCTOBER 2014 5TH ANNUAL CUSTOMER EXPERIENCE MANAGEMENT SUMMIT		
5	08 : 20	Registration and Morning Coffee	
	09:00	Opening Remarks from the Chairperson	
	09 : 10 <b>Brian Nielsen</b> Director, Customer Service , Operational Excellence Telenor	<ul> <li>Telenor Customer Service Academy</li> <li>The Customer Service Academy is Telenor DKs strongest strategic instrument to implement Telenor's ICARE strategy in customer service. The Customer Service Academy will implement initiatives to ensure direct alignment between corporate strategy and daily customer interactions in the Call Centre. The Customer Service Academy is more than training. It addresses management, leadership, and behaviour processes from a structural perspective.</li> <li>Telenor DKs Strategy &amp; ICARE</li> <li>The Call Centres structural approach to enhancing Telenor customer Experience</li> <li>Top 5 Call Centre initiatives- Generic off the shelf initiatives</li> </ul>	
	09 : 50 <b>Guillaume Rostand</b> Marketing Director Splendia	<ul> <li>Splendia, a luxury Brand on Internet</li> <li>Splendia aims at targeting high-end clients and delivery an amazing customer experience in luxury and travel. The challenge is to combined the best practices of e-commerce to a luxury target.</li> <li>Excellent service <ul> <li>Cross-device approach</li> <li>Brand awareness</li> </ul> </li> </ul>	
Ş	10:30	Networking Coffee Break	
	11:00 <b>Sarp Demiray</b> General Manager Ata Online	<ul> <li>From Scratch to Masterpiece: How to Create Satisfied and Profitable Customers</li> <li>Acquisition process as a differentiator</li> <li>How to create a result oriented channel integration</li> <li>Digital transformation in each step of the customer value chain</li> <li>Using gamification for achieving better business results</li> </ul>	
	11:40 <b>TBA</b> LogmeIn	Presentation by LogNe	
	12:20	Lunch	
	13 : 30 <b>Kelly Black</b> Training Leader – Customer Contact, Networks & Growth Virgin Media	<ul> <li>Delivering Customer Experience Excellence through intregrated Learning, Quality &amp; Operations</li> <li>Here's a story we should all be interested in – how Learning &amp; Quality functions can work together with Operations to deliver Customer Experience Excellence which lifts, maintains and grows. How do you call to arms 7000 people and mobilise them to raise the customer experience bar for good? Interested?</li> <li>Asking for Change &amp; communicating a compelling reason</li> <li>The uncomfortable truth &amp; 'bounce-back-ability'</li> <li>Creating an environment where customer experience excellence can &amp; will flourish</li> <li>Making it 'business as usual' – a true customer experience culture</li> </ul>	

#### 7 OCTOBER 2014

DAY 1

YDL	14:10	The Long Path to Excellence
CASE STUDY	Paolo Tazzioli Customer Care Officer (Business customers, mobile and fixed) Telecom Italia	Telecom Italia is among the very few former incumbents still defending its leadership in market shares. How Customer experience Management is backing the company's strategies to lead the market and optimise costs? A journey in Telecom Italia Business Customer Experience Management.
		<ul> <li>Dealing with business customers: high expectations; no frills service; time to serve is king</li> <li>Flexibility in a pretty busy environment</li> <li>Time to save and time to invest in a mature market</li> </ul>
	14:50 <b>Katalin Toldi</b> Head of Segment Management Department Erste Bank	<ul> <li>Small steps big success. How mass segmentation supports customer experience in retail banking</li> <li>How segmentation can establish valued customer experience?</li> <li>Value/Price/Life-stage or attitude segmentation supports more customer experience?</li> <li>Segmentation, Customer Value, NBO, Retention, Loyalty – when, what, why and how?</li> <li>What sells? Experience, price, product, sales staff or the brand itself?</li> </ul>
	15 : 30 <b>Damian Kelly</b> VP Product SpeechStorm	The Personalization Principle: How to Double Self-Service and Improve Your Net Promoter Score Personalization has the power to dramatically reduce your cost to serve and improve the customer experience. Instead of the one-size-fits-all that we have come to expect from IVR, personalized call handling presents only the most relevant menus and options to the caller based on where they are in the customer journey, the context of the call and the capacity of the organisation to respond. Based on the experience of customers including Sky, eircom and bpost, Damian Kelly, VP Product at SpeechStorm will teach you the new rules of personalized call handling and how to apply them for the benefit of your company and your customers!
	16:45	Complimentary Barcelona City Bus Tour

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### DAY 2 8 OCTOBER 2014

5	08:15	Registration and Morning Coffee
	08:50	Opening Remarks from the Chairperson
	09:00 Olivier Arnoux Senior Vice President, Guest Experience & Satisfaction Accor	<ul> <li>Introducing your brand standards: benchmark from the hospitality industry, the Pullman case</li> <li>When it comes to designing your brand interactions with your customer, delivering "consistency" and "alignment" is often a challenge. Pullman, the upper-scale brand of the hospitality French group Accor, has completely reshaped its brand standards in 2013 covering 90 properties in 40 countries. Olivier Arnoux will share how he has conducted this program in less than one year.</li> <li>Formalizing your brand standards: how to create a shared vision amongst "functions" and "operations"</li> <li>Bringing "focus", "discipline" and "alignment" through your Customer Experience program</li> <li>Change management: from "being aware" to "being an advocate"</li> </ul>
	09:40 <b>David Richards</b> Senior Director, Commercial Systems DHL Express	<ul> <li>A global technology refresh across 20 contact centers - challenges &amp; learnings</li> <li>Over the last 3 years DHL Express have embarked upon a multi-million euro global deployment to do a complete technology refresh across 20 of its largest contact centers. I will share with you the challenges, lessons learnt &amp; key tips if you face a similar challenge. The subsequent use of utilizing this technology to enable DHL Express to become even more customer centric will also be shared</li> <li>Challenges &amp; advice on a multi country contact centre technology refresh</li> <li>Lessons learnt to help the audience with similar challenges</li> <li>Insanely Customer Centric Culture – how DHL are doing this</li> </ul>
5	10:20	Networking Coffee Break
	10:50 <b>Michael Havas</b> Vice President Customer Service Telefónica Germany	<ul> <li>Digitalization of Customer Service</li> <li>Digitalization and Social Media is not just another channel, but has to be embedded in the Customer Service Strategy to sucessful deliver a multi-channel experience. Telefonicas approach to become the digital telco.</li> <li>Customer Service in a Multi-Channel Environment</li> <li>Social Customer Service</li> <li>Customer Service leads transformation</li> </ul>
	11:30 TBA Verint	Presentation by
	12:10	Lunch
	14:00 Joan Carles Peiro CoE Operations Director for Europe Nike	<ul> <li>Nike Supply Services: A journey into Innovation: CRM practical application</li> <li>The presentation will provide a quick intro into Nike Supply Services, what it is; what we do, what is our supply chain, and will then expand on the role innovation plays, and the practical application that CRM is taking in this journey.</li> <li>Nike Supply Services <ul> <li>Innovation in Nike Supply</li> <li>CRM Journey</li> </ul> </li> </ul>

## DAY 2

8 OCTOBER 2014

5TH ANNUAL CUSTOMER EXPERIENCE MANAGEMENT SUMMIT

	14 : 40 <b>Helena Dahlberg</b> Head of Customer Experience Swedbank AB	<ul> <li>Lean customer complaints</li> <li>Complaints culture change: Adopting a proactive rather than reactive approach in handling complaints</li> <li>Welcoming customer feedback: Using complaints to identifying what can be improved</li> <li>Employee empowerment: Giving staff the tools to support them in the customer meetings. Empower them to take action and engage them in the improvement process</li> <li>Continuos improvement: Driving continuous improvements in complaints handling</li> </ul>
	15:20 TBA Contextor	Presentation by OONTEXTOR
5	16:00	Networking Coffee Break
	16:30 <b>Thomas Egede Kragh</b> Senior Vice President, Head of Digital Medias Nykredit	<ul> <li>Mobile Banking; trends and perspectives. Designing the user interface</li> <li>Cases from the Nordic countries</li> <li>Design issues in banking</li> <li>Mobile trends</li> </ul>
	17:10 Abhishek Peshkar Programme Director - Customer Experience BT Group	<ul> <li>Delivering Excellent Customer Experience by Empowering Frontline Teams – A "Self-Service" case study set in Telecom B2B segment</li> <li>A BT case study set in telecom B2B segment demonstrating successful transformation of a complex customer problem into a simple Self-Service option</li> <li>How to identify customer pain points which can be transformed into Self-Service options driving excellent Customer Experience?</li> <li>What would make Self-Service business case fly? How to address technical challenges?</li> <li>What are the explicit and implicit benefits?</li> </ul>
	17:50 Michael Havas David Richards Olivier Arnoux Roman Nedielka Ahmed Nour	<ul> <li>Interactive Panel Discussion</li> <li>In this session, the audience has an opportunity to ask questions and have an open interactive discussion with the discussion panelists.</li> <li>Shift away from the net promoter score</li> <li>No longer B2B or B2C, but H2H (Human to Human)- agree?</li> <li>PDL effects of the right CEM actors</li> <li>Financial life-cycle of customer</li> <li>Challenge of leading 'customer insight' teams – both how to get the best out of the people &amp; how to have the influence needed in the business</li> <li>Improving Customer Loyalty by Embracing Customer Complaints</li> </ul>
	18:30	Cocktail Reception

### DAY 3

5	08:15	Registration and Morning Coffee
	09 : 00	Opening Remarks from the Chairperson
	09:10 <b>Dieter Poller</b> International Executive Program Management Customer Experience Management & Big Data Deutsche Telekom	<ul> <li>B2B Customer Experience – a long journey with the goal to improve your profitability in B2B</li> <li>Customer Experience definition</li> <li>Pain – why do you need CEM in B2B</li> <li>Difference to consumer market</li> <li>Roll out plan incl. international perspective (company with international footprint)</li> <li>3 steps to making your customer an advocate</li> <li>Tools &amp; hurdles</li> <li>Discussion</li> </ul>
	09 : 50 Fergal Whitty Head of Inbound Customer Engagement AIB Bank	<ul> <li>Delivering an Omni-Channel Inbound Marketing Capability</li> <li>The most appropriate and effective time to engage with a customer is during a customer initiated interaction, as the customer is more likely to be in a "financial needs" mind-set. With rapid user adoption of new technologies, customers also expect a consistent and continuous banking service across all channels from branch to smartphone. Based on that hypothesis, AIB determined a requirement to develop an inbound marketing capability. This was achieved through a Next Best Action system to target customers with the right message at the right time through their preferred channel.</li> <li>Next Best Action delivers prompts to front-line staff to support meaningful customer engagement</li> <li>It also delivers targeted messages to customers on self-service channels</li> <li>Analytical insight used to determine Next Best Action for a customer</li> <li>Capturing customer responses provides a 360 degree feedback loop for enhanced intelligence about our customers</li> <li>Supports an improved customer experience</li> <li>Supports cross-sell opportunity and bank strategy</li> <li>More cost effective than outbound marketing</li> <li>Impact on NPS</li> <li>Staff adoption</li> </ul>
5	10:30	Networking Coffee Break
λQ	11:00	Moments of Truth consistency in Raiffeisen Bank International

An excellent customer experience occurs when the delivery of products & services is seamless in the eyes of customer. Achieving this objective requires the identification & optimization of key interactions (Moments of Truth) that distinguish superior from inferior interactions. The interest in this topic has gained a considerable momentum within the last year in all of our Network Banks.

- Why focusing on the Moments of Truth?
- Moments of Truth implementation map
- How to prove the financial impact of the customer experience efforts

Georgiana Grigore

Head of Customer Experience

Raiffeisen Bank International

## DAY 3

	11:40	Interactive Round table Discussion
	Group of Speakers	<ul> <li>All attendees will have a great opportunity to discuss a selection of the most interesting topics addressed during the conference in small groups with their peers. Every table will nominate a head of table, which will summarize the topic discussed, present the main puzzles, and questions posed.</li> <li>New methods to improve self-service</li> <li>Innovative self-service- how to deliver great self-service</li> <li>What a good Customer Experience program should cover</li> </ul>
	12:20	Lunch
CASE STUDY	14 : 40 Magnus Albrektsson Global Channel Management Transaction Banking SEB 14 : 40 Aman Nedielka Group Director - Customer Experience Etisalat Group	<ul> <li>The rebuilding of a large corporate internet bank</li> <li>SEB internet bank for large corporate clients have always scored in the top and on par with the biggest and the best when it comes to product offerings and available functionality but at the same time scored significantly lower when it comes to usability. This is our story how we built the case, rebuilt our internet bank focusing on usability and gained in quality in our deliveries and time to market as well (and made mistakes).</li> <li>User centric development in the B2B perspective</li> <li>The business benefits of usability focus and Agile development</li> <li>What usability actually gives back and how we decided what to do</li> </ul> Unified Digital Experience From Copying, through Improving up to Innovating <ul> <li>How to create consistent digital experiences across multiple countries</li> <li>Why to incorporate "Mobile First" into the digital channels strategy</li> <li>When to transform from a leaping forward business into a continuosly improving service company</li> </ul>
	15:20 Group of Speakers	<ul> <li>Interactive Roundtable Discussion</li> <li>Suggested topics: <ul> <li>Why potential customers aren't buying your product?</li> <li>Treating non-customers as a segmentation problem</li> <li>How segmentation can identify and engage high-value customers with the most relevant content across a multitude of digital channels</li> </ul> </li> </ul>
Ş	16:00	Networking Coffee Break

## DAY 3 9 OCTOBER 2014

16:30 <b>Khaled Akl</b> Customer Development Director Unilever	<ul> <li>Crisis Management during Turbulent Times</li> <li>The Middle East has undergone a massive change during the past 3 years driven by the Arab Spring that has literally affected every single market. Only the companies that had the right business model and right organizational structure / skills managed to weather the storm- and got out of it winning.</li> <li>VUCA (Vulnerable, Uncertin, Complex Ambiguous) business environment</li> <li>Right Business Model</li> <li>Right Organizational Structure / Morale to weather the storm</li> </ul>
17:10 <b>Maria Corrons</b> Group Customer Service Management Head of Customer Service Truphone	<ul> <li>Loyalty programs &amp; high value customer management: is customer service key for achieving loyalty?</li> <li>How do you build loyalty with your affluent customers?</li> <li>Is service recovery the key to customer loyalty?</li> <li>The impact of customer service in Loyalty: traditional and new channels</li> </ul>
17:50 <b>Maria Sempere</b> Director Customer Experience Vueling Airlines	<ul> <li>How different types of omni-channel services can improve the customer experience</li> <li>Customer experience is becoming a key issue in client satisfaction, finding the correct approach in each contact experience point could improve the client perception of the service given. We will share the "VY" experience in this field and explain the main initiatives implemented.</li> <li>The evolution of customer preferences</li> <li>What is the clients value?</li> <li>Using different channels to approach each contact point. The "VY" experience</li> </ul>
18:30	Closing Remarks from the Chairperson

### Sales Contract

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#### 5th Annual Customer Experience Management Summit 7 - 9 October 2014 I Barcelona **Hotel Rey Juan Carlos I \*\*\*\***

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